

The manufacturing upturn broadens — and is not yet too hot



Source: AI generated

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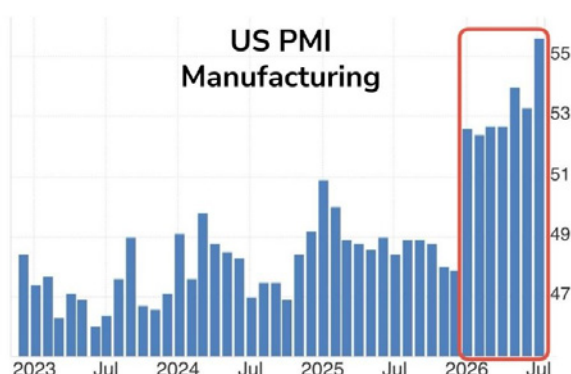
July's PMI round confirms a broadening global goods cycle and, in the United States, a genuine acceleration. ISM manufacturing rose 2.3 points to 55.6, the highest since May 2022 and well above the 54.0 consensus, with fifteen of sixteen industries expanding. Japan's manufacturing output grew at its fastest pace in almost twelve and a half years, and the Eurozone returned to broad-based growth led by its laggards. China is the conspicuous exception.

The question is no longer whether the goods cycle has turned — it has. The question is whether an acceleration of this speed is still good news for equities. It is, and the price term the sceptics treat as a pure negative is also the numerator of corporate revenue. The data support our core investment view which is to favor stocks over bonds.

The US acceleration is in the components

ISM Manufacturing PMI came in at 55.6 for July, against expectations of 54.0. This is the highest level in 4 years. And the 7th straight month of expansion...

CHART 1: US ISM Manufacturing — Sub-Index Detail, June vs. July 2026



But the ISM composition matters even more than the headline. Indeed, production rose 6.3 points to 58.5, the highest since November 2021, and backlogs jumped 4.5 points to 55.0 — demand is outpacing capacity, not merely refilling order books. The critical line is employment: at 52.8, up 3.1 points, it entered expansion for the first time in thirty-three months. Manufacturers' inventories at 40.7 remain "too low", historically a positive lead for production.

Two qualifications. The parallel S&P Global US survey held flat at 53.8 and warned that its headline masks softer production; the direction of travel is agreed, the amplitude is not. But its US composite reached 53.6, an eight-month high. ISM services, out this afternoon against 54.0 in June, is the confirmation to watch.

CHART 2: US ISM Manufacturing — Sub-Index Detail, June vs. July 2026

Diffusion indices · 50 = no change on the prior month · Prices Paid shown on the same scale



Breadth: Japan and Europe join, China does not

The global manufacturing PMI printed 52.1, a four-month low but an eighth month above 50; the softening in the aggregate is largely Chinese arithmetic. Japan is the developed-world standout, with new orders at their steepest in four and a half years on AI-related demand. The Eurozone composite rose to 52.0 from 50.0, the fastest in eight months, with Germany back above 50 and input cost inflation at its weakest since February. Taiwan at 55.1, Korea at 53.1, and Vietnam at 52.9 confirm the export channel is open.

China diverges. The official NBS index fell 1.1 points to 49.2, a second month of contraction, with services at 49.0; the private RatingDog survey held at 50.9 but hit a four-month low. Private exporters remain in the global cycle; the domestic industrial base does not. Express the EM goods cycle through ASEAN, Mexico and North Asian exporters.

July 2026 PMI Summary — Major Economies

Economy	Manufacturing	Composite	Signal
United States	53.8 / 55.6*	53.6	Composite at an eight-month high
Japan	54.7	53.1	Output growth fastest in over twelve years
Eurozone	51.9	52.0	First broad expansion in four months
United Kingdom	52.8	52.1	Composite at a five-month high
China (NBS)	49.2	49.3	Second consecutive month of contraction
China (RatingDog)	50.9	n/a	Still expanding, but a four-month low
Global	52.1	52.0 (June)	Eighth straight month of expansion

S&P Global PMIs unless stated – *ISM Manufacturing PMI, not directly comparable with the S&P Global US series

CHART 3: Manufacturing PMI by Economy — July 2026



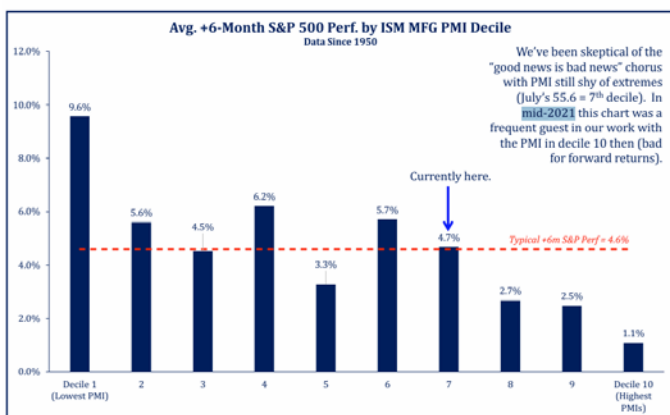
Selected economies · S&P Global manufacturing PMIs · dashed line at 50 separates expansion from contraction

Is good news still good news for equities?

Chart 4, courtesy of Strategas, maps the average subsequent six-month S&P 500 return against the ISM decile since 1950. July's 55.6 falls in the seventh decile, where the average forward return has been 4.7% against an unconditional 4.6%. The strongest returns cluster in the first decile (9.6%); the weakest in deciles eight to ten (2.7%, 2.5% and 1.1%). The "good news is bad news" argument is therefore premature by roughly two deciles: at 55.6 the ISM sits in the flat middle, where the activity level carries essentially no information about forward returns.

CHART 4: Average Subsequent 6-Month S&P 500 Performance by ISM Manufacturing PMI Decile

PMI PRINT BEATS, BUT STILL SHY OF "GOOD NEWS IS BAD NEWS" LEVELS



Source: Strategas

Data since 1950 · July 2026 ISM at 55.6 sits in the seventh decile · unconditional average +6m performance = 4.6%

Three caveats: overlapping windows shrink the effective sample; the ISM has drifted structurally lower as the economy has become more services-weighted; and the mapping is unconditional on the monetary regime.

The constraint is prices, but inflation is also the numerator

ISM prices paid registered 71.1, a sixth month above 70. The Fed held on 29 July with three dissents for a hike; swaps price roughly 60% odds of a September increase, December is fully discounted, and the thirty-year US Treasury yield is at its highest since 2007. A strong ISM therefore transmits through the discount rate, not only through earnings. That is the legitimate core of the bearish case.

But equities are nominal claims. Real GDP grew 2.1% year-on-year, a number that reads as a stall. while the deflator rose 4.3%, putting nominal GDP at 6.4%. That arrives intact in the accounts: S&P 500 revenue growth of 14.1%, the fastest since Q2 2022; blended earnings growth of 47.4%, still 28.8% excluding Alphabet and Amazon; and a net margin of 16.7% against 12.9% a year ago. Margins expanding while input costs rise for a twenty-second month is the pricing-power test, and it is being passed.

CHART 4: Real versus nominal – where the growth is, Q2 2026



Year-on-year growth · GDP from BEA advance estimate, 30 July 2026 · S&P 500 blended growth rates as at 4 August 2026

The relationship is not monotonic. Earnings capture nominal growth; the multiple pays for inflation, and the earnings channel dominates while inflation runs roughly between 2% and 4%. Core PCE at 3.4% annualised sits at the upper edge of that zone; headline at 5.1% does not. With the forward P/E near 21 against a ten-year average of 18.9, there is limited room for further compression. This is a reason to own equities rather than bonds, not a reason to pay more for them.

Investment conclusions

- ▶ While interest rates and bond yields might stay higher for longer, the backdrop remains supportive: economic growth is resilient, the labor market remains healthy, and S&P 500 earnings are on track to grow by more than 27% this year.
- ▶ We maintain our preference for equities over fixed income. We are neutral on hedge funds and overweight commodities & gold, as diversifiers. We are overweight the dollar against all currencies except the yen, where we are neutral.
- ▶ The AI investment cycle remains a powerful structural theme, but stock selection is becoming increasingly important. Staying diversified and focused on long-term opportunities remains the best approach amid ongoing policy and geopolitical uncertainty.

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